

# An Evaluation of West and Central African Ports to Serve as a Hub on the Gulf of Guinea Container Ports Range

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## Abstract

The level of competitions among ports keep increasing as port worldwide keep upgrading and expanding their port infrastructures so as to capture the greater share of the market. Every continent phases these competitions. This phenomenon is more prominent in developed countries where ports do not only compete among regional ports but also compete with other ports within the same country such as in America, some European countries and part of Asia like in China. However, the situation is a bit different when it comes to African ports. Most African ports have poor infrastructures and limited technological investments and so port competitions in the African continent cannot be compared with that of the western ports. Despite these setbacks, there is a significant amount of competition among these African ports, especially on a regional basis. The aim of this paper is to determine which port can serve as a hub port between the West and Central African ports along the Gulf of Guinea. The method that will be used to evaluate these ports will be a port indexing method. This method considers different indices for port evaluation to determine the most suitable port. The port of Tema appeared as the most suitable port to serve as a hub port.

## Keywords

Port Index, Hub Port, Competition, Transshipment, WCA, Network Optimization

## 1. Introduction

The maritime industry keeps evolving as the years go by and ports become more and more competitive. Ports keep trying to capture more markets by improving

their efficiencies and effectiveness by providing state of the art infrastructures and high level of technology. This can be seen as some ports implement full automation in their terminals, especially when it comes to container terminals. One of the factors that have amounted to this, is the fact that more and more mega-large ships are being built every day which translates into port expansion activities being carried out by different ports to be able to accommodate these vessels. As the number of mega-ships increases so is the number of mega terminals [1]. This means that for a port to become a regional hub port, it should be able to not only accommodate these mega-ships but also provide efficient and effective services to ensure smooth operations to satisfy the various players in the industry. The characteristics of the mega terminal are somehow different from those of conventional terminals in terms of their sizes, draft, berth length and number, intermodal connectivity, and the level of value-added activities. The ability for ports to compete now lingers around these characteristics. Ports which can adopt have the power to attract bigger shipping companies and enhance their competitive position.

It is also important to note that one of the major factors that fuel intermodal transportation is Transshipment. The transshipment revolution has impacted the birth of new hub ports [1]. These hub ports which act as transshipment nodes are then linked to different modes of transport such as roads, rails and inland water-ways giving access to the hinterlands. The evolution of vessel sizes has indirectly led to the expansion of intermodal infrastructures. This phenomenon can be seen in China and in Europe as more roads and railways are being constructed to cater for the high traffic that is transshipped from their hub ports. The challenge when it comes to intermodal connectivity in most African countries is the poor state of modal infrastructures. Most of the roads are not paved which makes the roads unpassable during the raining season as the heavy rains damage the roads. Most railways are in a poor state due to lack of maintenance and some bare function.

This research seeks to evaluate some ports in West and Central Africa to determine which port has the capacity to serve as a hub port along the Gulf of Guinea. The method used to evaluate these ports is port indexation method. This method applies some of the indices that are used to evaluate ports. These indices include; port capacity index, port logistics index, governance index with other factors taken into consideration. The method applies keys activities and operations of the ports and the relationships between ports and their transportation networks are considered.

## 2. Literature Review

In order to accurately evaluate the potential of a hub port in a regional economy; it is imperative that the hub status of that port should be measured. Using existing port indices to evaluate a port status is one of the effective ways to determine the hub status of a port [2]. Ever since the introduction of containerization in the shipping industry, the geographical range of shipping services have been

changed through the operations of the hub and spoke networks on a global scale making use of transshipment activities, connecting ports to the other modes of transport [2] [3]. Hub and spoke port practices also came into existence because of the evolution of the sizes of ships [4]. Some container ports in a feeder network act as the primary ports in logistics chains and inland networks while others ports that are pure transshipment ports in a shipping route might not be involved in hinterland connectivity [2]. Whenever the hub status of a port is evaluated, one of the most important indexes is to measure the accessibility of that port.

Most attempts that have been made to evaluate the accessibility of a port, always try to measure the ports connectivity to the hinterland [5]. However, accessibility evaluation is most appropriate when the connectivity of a single node is measured but is not suitable in a situation where a port has multiple transportation networks in a close proximity [2]. Therefore, port accessibility measurement will not be appropriate as an integral indicator for a container port hub status as supposed to port accessibility index by measuring a single transport mode. It will then be appropriate to note that, if a container port has multiple functions in an intermodal connectivity, measuring and indexing will be a more valuable method to evaluate the hub status of that port.

Other forms of measurements have been proposed to measure the accessibility of a port by Geurs and Ritsema van Eck (2001) [6] [7] which are as follows;

1) Infrastructure-based measures: The aim of this measure is to analyze the performance of a network in accordance with the condition of traffic demand. The important components in this measure refer to the level of accessibility and can be quantified as the average operating speed, the level of congestion, trip length and the travel time spent on a link.

2) Activity-based measures: This measure takes into account a location component and a transportation component. This measure is made up of some other sub-measures which include the following;

- Space-time measure which considers the accessibility from individual viewpoints, looking at time and space constraints. This accessibility measure looks at space-time geography and involves the determination of space-time prism showing the potential opportunities or areas that could be reached given individual constraints [6].
- Contour measures look at the different opportunities that can be achieved within a given travel time, distance and cost. The contour sizes are pre-defined by unit isochrones value specification for the variables of interest. All opportunities within an isochrones boundary are considered to be equally desirable with no differences considered.
- Balancing factor measures are factors that are based on spatial interaction constraints model proposed by Wilson (1971) [8], where the balancing factors ensure either that the magnitude of flows originating at zone  $i$  equals the number of activities in zone  $i$  or that the magnitude of flows destined at zone  $j$  equals the number of activities in zone  $j$ . The balancing factors of this model can be interpreted as relative accessibility measures, modified to account for

competition [6].

- Distance measure considers the degree to which two points or places are connected or the degree to which a point is connected different point within a particular study area. This measure is useful in situations where the destination is unknown and where connections are more important than travel time and distance.
- The gravity-base measure which considers the estimation of the accessibility of zone  $I$  to all other zones ( $n$ ) in which shorter or longer distant opportunities provide diminishing influences. This uses the formula;

$$A_i = \sum_j D_j F(C_{ij}) \quad (1)$$

where  $A_i$  measures the accessibility in zone  $i$  to all opportunities  $D$  in zone  $j$  and  $F(C_{ij})$  is the impedance function, in which  $C_{ij}$  represents the costs/resistance to travel between  $I$  and  $j$ . The cost/impedance function influences the results of the accessibility measure significantly and takes a variety of different specifications.

3) Utility-based measures: This deals with economic benefit that is derived by people that have access to spatially distributed activities [9]. A utility-based measure considers accessibility as the outcome of a set of transport choices.

Analyses of port competitiveness are sometimes taken on the basis of individual characteristics or parameters or, alternatively, based on more aggregate holistic measures [10]. In an individual characteristic case, most investigations that involve port competition are based on comparing certain technical indicators such as productivity, pricing or efficiency. However, 'Physical and institutional factors have an effect on productivity to such an extent that it makes it very difficult to strictly compare any two or more terminals [11]. Also, it does not seem right to develop standards for terminal productivity on an international basis. Comparisons of terminals should be made carefully case-by-case. In contrast, holistic measures of port competitiveness cannot rely solely on easily quantifiable factors, for example, a port's technical efficiency to handle vessels and goods with costs or prices estimates. However, assessing port competitiveness should also involve other aspects that cannot be so easily quantified. Such factors should include; geographical location, trade patterns, government policies [6]. The reason why port competitiveness is measured is to determine its usefulness to shippers/carriers and also the potential utilization of port infrastructure. This tire with a definition of nodal accessibility that says, for a node to be attractive in a network, the mass and cost to reach other nodes via the network is taken into account. This encompasses both landward network connections to origin and destination nodes within a given port's hinterland, as well as to the prevailing seaward network defined by the container shipping that serves this port and links it to origin and destination nodes within the hinterlands of other ports worldwide.

All things being equal, the higher the accessibility of a container port, the more attractive it is to facilitate the transportation of goods, comparing it with other container ports within the relevant choice set of the decision-maker. This, therefore, means that to estimate a port's accessibility to other ports served by

the global liner shipping network may be useful for providing a possible proxy characteristic for container port competitive evaluation. Since service frequency is one of the most desirable attributes of a container port, accessibility should clearly be a significant and influential attribute in any holistic assessment of port competitiveness.

### 3. Methodology

The method that is employed to evaluate the ports is the port indexation method. The evaluation is solely on container terminals. This evaluation method is adopted from Yong & al [2] with some slight adjustments to suit the nature of the research. The different indices used include; port capacity index (handling capacity), port classification index (shipping network scale and inland network scale), and governance index, port demand forecasting, geographical locations. These are all the criteria's that will be used to evaluate the west and Central African ports. Container port inputs are made up of three important components: the container yard area, length of the berth and the handling capacity of the ports. The ports that are evaluated are ten and they include; Tema port (Ghana), Abidjan port (Ivory Coast), port of Dakar (Senegal), port of Lome (Togo), port of Cotonou (Benin), Lagos port complex Apapa (Nigeria), Douala port (Cameroon), Kribi port (Cameroon), port of Libreville (Gabon), port of Pointe-Noire (Congo).

#### (A) Port classification index

The port classification index is divided into *Shipping network scale* (continental, regional and feeder networks) and *Inland network scale* (roads, railways, inland waterways, airports, logistics zones).

##### 1) Shipping network Scale

The Shipping Networks Scale considers the different categories of vessels and the mean of this scale will determine their scores.

###### a) Shipping Networks and Size of Ships

Our study is based on three categories of shipping networks: *continental, regional, and feeder networks*. The network potential of a container port is represented by these sizes of container ships and their slot capacity (Lam, 2011). The slot size of a container ship representative for each shipping network can be weight of a scale of shipping networks as shown in **Table 1**: Post-Panamax for a continental network; Panamax for a regional network; and around average size of container ships for a feeder shipping network.

###### b) Shipping Networks and scale for each network

The size ship can be used as a relative scale of each shipping network. If a container port has three shipping networks, then three sizes of container ships it can service by this container port. Therefore, the scale for shipping networks of each container port can be evaluated as in **Table 2** and the **Inland Networks and Scale of each Network** can be evaluated as in **Table 3**.

##### 2) Inland Network Scale

**Table 1.** Shipping networks and size of ships.

Item/Shipping network	Continental network	Regional network	Feeder network
Type of representative ship	Post-Panamax	Panamax	Average of container ships
Slot capacity	8000 TEU	4000 TEU	2700 TEU
Scale of shipping network	8000/14,700	4000/14,700	2700/14,700

Source: Compiled by V. Balla N. *et al.*

**Table 2.** Shipping networks and scale for each network.

Items	Continental network	Regional network	Feeder network	Shipping network Scale
A port	√	√	√	14,700/14,700
B port	√	√		(8000 + 4000)/14,700
...	...	...	...	...
Pport			√	2700/14,700

Source: Compiled by V. Balla N. *et al.*

**Table 3.** Inland networks and scale of each network.

Port/Item	Road	Freight Railway	Inland waterway and/or short sea shipping	Logistics facilities FTZ and/or logistics park	International Airport	Inland network scale
A port	√	√	√	√	√	1
B port	√	√	√	√		0.8
C port	√	√	√			0.6
...	...	...	...	...	...	...
Pport	√	...				0.2

Source: Compiled V. Balla N. *et al.*

Evaluating the inland network scale will require us to consider the different transportation modes which include Roads, Railway, inland Waterways, International Airports and value-added services like Logistics Parks of free trade zones. Hence, determining the port classification index will involve summing up the mean of the shipping network index and the inland network index.

$$PCI_p = (SS_p + IS_p) / 2 \tag{2}$$

where;

$PCI_p$ : classification sub-index for port  $p$ ,  $0 < PCI_p \leq 1$

$SS_p$ : shipping network scale of port  $p$ ,  $0 < SS_p \leq 1$

$IS_p$ : inland network scale of port  $p$ ,  $0 < IS_p \leq 1$

**(B) Port Capacity Index:** The port capacity index applied here is to evaluate

the handling capacity of the ports and will be divided into sub-index 1 & 2. Sub-index 1 will evaluate the number of quayside cranes, length of berths, container yard capacity, operating time, berth draught. On the other hand, the sub-index evaluates any change in handling capacity of these ports (Table 4).

Where,  $0 < PSI_p \leq 1$ .

For the port capacity sub-index 2, the aim is to evaluate the potential change of the handling capacity of the ports for 2015/2016. This is represented by;

$$PSI2_p(0.5)/C \quad (3)$$

$$C = (\text{Capacity}_{t-1}/\text{Capacity}_t)$$

where,

Capacity<sub>t</sub>: handling capacity of present year *t*,

Capacity<sub>t-1</sub>: handling capacity of previous year *t*,

$$1/4 \leq PSI_p \leq 1$$

**(C) Governance Index:** The governance index considers the various governance practices by the governments of the different countries to determine the political status of all these countries. This evaluation makes use of the World Governance Index (WGI) and the data comes from the World Bank database [12]. The research makes use of some governance criteria's which include but not limited to:

- Government effective (Ge) which represent the degree of public and civil service quality.
- Rule of law (RL) which represents an agent's will to comply with societal rules, contract enforcement quality, property right, the police, the courts and the likelihood of riot and crime.
- Political stability (Ps) which represents the political status of the country.
- Regulatory quality (Rq) which represents the quality of policies established by the government.
- Control of corruption (Cc) which represents the level of corruption within the country.

The means and variance of the percentile ranks of all the WGI will be used to determine the score for the Governance index.

**Table 4.** Evaluation scale of container terminal for port capacity sub-index 1 (PSI 1<sub>p</sub>).

Port/Item	Berth Length ≥ 366 m	Draft ≥ 15 m	CY Density ≥ 5000 TEU	Availability Ship-shore-Cranes	24/7 Operating Hours	Total Score
Scale	0.2	0.2	0.2	0.2	0.2	
A Port	√	√	√	√	√	1
B port	√	√	√	√		0.8
C port	...	...	...	...	...	...
N <sup>th</sup> Port	√	√				0.4

Source : V. Balla N. *et al.*

**(D) Port Demand Forecasting:** The port demand forecasting basically evaluates the capacity the port can handle in a given year to determine if it has the ability to handling a certain amount of traffic. A linear regression model is applied to evaluate the demand forecasting of the various ports. To be able to estimate  $a_T$  and  $b_T$ , the linear regression model determines the regression line which best interpolates the  $r$  most recent demand entries (*i.e.*  $d_{T-r} + 1, \dots, b_{T-1}, d_T$ ):

$$b_T = \frac{-\frac{1}{2}(r-1)\sum_{k=0}^{r-1} d_{T-k} + \sum_{k=0}^{r-1} kd_{T-k}}{\frac{1}{4}r(r-1)^2 - \frac{1}{6}r(r-1)(2r-1)} \tag{4}$$

$$a_T = \frac{\sum_{k=0}^{r-1} d_{T-k} + \frac{1}{2}b_T r(r-1)}{r} \tag{5}$$

where;

Let  $d_t$ ,  $t = 1, T$ , be the demand for the container throughput at time period  $t$ , where  $T$  indicates the time period in correspondence of the latest container throughput entry available. Also,  $a_t$  and  $b_t$  represents y-intercept at period  $t$  and the slope or trend of the regression respectively with  $r$  being the number of periods of data and  $k$  being an independent variable.

There are other evaluation parameters that were considered in this hub port evaluation and they include the GDP of the various countries, importation time and importation cost.

#### 4. Presentation of Data and Analysis

The various port characteristics and dimensions are represented in the **Table 5** below.

**Table 5.** Port characteristic

Container Yard Capacity (TEU)	Tema	Abidjan	Dakar	Lome	Coutonou	Lagos (Apapa)	Douala	Kribi	Libreville	Pointe-Noire
Total Quay Length (m)	574	1	424	540	546	1,005	676	362	475	1,3
No. of Quayside Crane	5	4	4	2	4	10	2	2	4	2
No. of yard Gantry Crane	11	16	10	9	12	12	27	5	-	5
No. of reach stackers	20	23	15	19	15	23	14	6	10	26
Draft (m)	12.5	13	11	12	13.5	13.5	7	16	11	15
No. of Container Berth	2	5	3	2	-	4	3	2	3	11
Container Yard Capacity (TEU)	20	20	50	28,3	20	32	16,5	30	5,7	14,1
International Link	Road/rail	Road/rail	Road/rail	Road/rail	Road	Road/rail	Road/rail	Road	Road/rail	Road/rail
Free Trade Zone	N/A	N/A	N/A	N/A	N/A	-	N/A	N/A	N/A	N/A
Operating Hours	24/7	24/7	24/7	24/7	24/7	24/7	24/7	24/7	24/7	24/

Source: Compiled V.Balla N. *et al.*



**(A) Port classification index**

- **Shipping network scale (Table 6)**

The aim of the shipping network scale is to evaluate the different capacity of ships that the ports can accommodate. The results show that Pointe-Noire and Kribi ports have the highest scale which means that they have the capacity to handle post Panamax vessels. While Tema, Abidjan, Lomé, Cotonou, Apapa ports have the ability to handle Panamax vessels with the least ports being Dakar, Douala and Libreville ports which means that these ports cannot accommodate bigger vessels.

- **Inland network scale (Table 7)**

The results from the inland network scale show that Tema and Pointe-Noire ports are linked to all the different mode of transportations that were considered making these ports the highest inland connected ports with the score of 1 while the other ports are not connected to one or two of the inland transportation modes (Table 8).

**Table 6.** Shipping network scale results

Items	Continental Network	Regional Network	Feeder Network	Shipping Network Scale
Tema		√	√	0.4
Abidjan		√	√	0.4
Dakar			√	0.18
Lomé		√	√	0.4
Cotonou		√	√	0.4
Lagos (Apapa)		√	√	0.4
Douala			√	0.18
Kribi	√	√	√	1
Libreville			√	0.18
Pointe-Noire	√	√	√	1

Source: Compiled V. Balla N. *et al.*

**Table 7.** Results of inland network scale.

Port	Road	Rail	Airport	Inland Waterway	Logistics Facilities	Scores
Scale	0.2	0.2	0.2	0.2	0.2	
Tema	√	√	√	√	√	1
Abidjan	√	√	√		√	0.8
Dakar	√	√	√		√	0.6
Lome	√	√	√		√	0.8
Cotonou	√	√	√		√	0.8
Lagos (Apapa)	√	√	√		√	0.8
Douala	√	√	√		√	0.8
Kribi	√	√	√		√	0.8
Libreville	√	√	√		√	0.8
Pointe-Noire	√	√	√	√	√	1

Source: Compiled V. Balla N. *et al.*

**Table 8.** Final port classification score (0.1 - 0.3).

Port	Shipping Network	Inland Network	Total Score
Tema	0.2	0.3	0.5
Abidjan	0.2	0.2	0.4
Dakar	0.1	0.1	0.2
Lomé	0.2	0.2	0.2
Coutonou	0.2	0.2	0.4
Apapa	0.2	0.2	0.4
Douala	0.1	0.2	0.3
Kribi	0.3	0.2	0.5
Libreville	0.1	0.2	0.3
Pointe-Noire	0.3	0.2	0.5

Source: Compiled V.Balla N. *et al.*

### (B) Port capacity index

- **Sub-index 1 (Table 9)**

The results of the port capacity sub-index 1 show that the characteristics, dimensions, equipment and service level Pointe-Noire are higher than those of the other ports as Pointe-Noire has a score of 1 while the other ports have a score of 0.8 respectively. This gives Pointe-Noire an advantage over the different ports.

- **Sub-index 2 (Table 10)**

The results from the sub-capacity index 2 which considers the potentials of the various ports to handle port traffic in a case of an extreme expansion give Tema port the highest rating with Dakar, Abidjan, Libreville, Douala, Pointe-Noire, Cotonou, Lomé and Apapa respectively (Table 11).

### (C) Governance index (Table 12)

Table 13 determines the final value for the governance index of the respective countries by calculating the mean, variance and standard deviation of the percentile ranks of the various countries.

The final results for the governance index entail awarding scores from 0.1 - 0.9 based on the means from Table 13 (*Evaluation of governance index*).

The final scores of the results for governance index are represented in Table 14.

The final governance index score shows that Ghana has the highest score which means the political status of the country is more stable than the other countries with Senegal and Togo, Benin, Gabon, Cote d'Ivoire, Cameroon, Nigeria and Congo respectively.

### (D) Demand for container throughput (Table 15 and Table 16)

It is also important to determine the economic powers of the countries by considering their GDP. The economic activity of a country can influence the presence of a hub port. Table 17 shows the GDP's of the different countries in 2016 and their world ranking positions.

**Table 9.** Results of PCI 1.

Container Terminal	Length of Berth $\geq 366$ m	Draught $\geq 15$	CY Density $\geq 5000$ TEU	Quayside Cranes	Operating Hours (24/7)	Total Score
Tema	√		√	√	√	0.8
Abidjan	√		√	√	√	0.8
Dakar	√		√	√	√	0.8
Lomé	√		√	√	√	0.8
Cotonou	√		√	√	√	0.8
Lagos (Apapa)	√		√	√	√	0.8
Douala	√		√	√	√	0.8
Kribi		√	√	√	√	0.8
Libreville	√		√	√	√	0.8
Pointe-Noire	√	√	√	√	√	1

Source: Compiled V. Balla N. *et al.*

**Table 10.** Results of PCI 2.

Country	PSI 2 where, $1/4 \leq \text{PSI2} \leq 1$
Tema	0.56678
Abidjan	0.50562
Dakar	0.51101
Lomé	0.47122
Cotonou	0.48121
Lagos (Apapa)	0.42839
Douala	0.48813
Kribi	.....
Libreville	0.49931
Pointe-Noire	0.48161

Source: Compiled V. Balla N. *et al.*

**Table 11.** Final scores for port capacity index.

PORTS	PCI 1	PCI 2	TOTAL SCORE
Tema	0.1	1	1.1
Abidjan	0.1	0.7	0.8
Dakar	0.1	0.8	0.9
Lomé	0.1	0.2	0.3
Coutonou	0.1	0.3	0.4
Lagos (Apapa)	0.1	0.1	0.2
Douala	0.1	0.5	0.6
Kribi	0.1	....	0.1
Libreville	0.1	0.6	0.7
Pointe-Noire	0.2	0.4	0.6

Source: Compiled V. Balla N. *et al.*

**Table 12.** Governance index data of all the countries.

BENIN		2012	2013	2014	2015	2016
Control of corruption	Estimate	-0.9	-0.7	-0.7	-0.6	-0.5
	Percentage Error	20.9	24.6	29.8	33.2	36.5
	Standard Error	0.2	0.2	0.2	0.2	0.2
Government Effectiveness	Estimate	-0.5	-0.5	-0.5	-0.6	-0.6
	Percentage Error	36.5	37.0	36.1	29.8	33.2
	Standard Error	0.2	0.2	0.2	0.2	0.2
Political Stability	Estimate	0.4	0.3	0.0	0.0	0.1
	Percentile Rank	58.3	58.3	47.1	45.2	48.6
	Standard Error	0.2	0.2	0.2	0.2	0.2
Regulatory Quality	Estimate	-0.4	-0.4	-0.6	-0.6	-0.5
	Percentile Rank	38.9	37.4	31.3	30.8	30.3
	Standard Error	0.2	0.2	0.2	0.2	0.2
Rule of Law	Estimate	-0.6	-0.6	-0.5	-0.5	-0.7
	Percentile Rank	33.3	34.3	36.1	33.7	29.3
	Standard Error	0.1	0.1	0.2	0.1	0.2
CAMEROON						
Control of corruption	Estimate	-1.2	-1.1	-1.2	-1.1	-0.1
	Percentile rank	10.6	13.0	10.6	13.0	11.1
	Standard error	0.1	0.1	0.1	0.1	0.1
Government Effectiveness	Estimate	-0.8	-0.8	-0.8	-0.8	-0.8
	Percentile rank	21.66	21.6	21.6	21.6	22.1
	Standard error	0.2	0.2	0.2	0.2	0.2
Political stability	Estimate	-0.	-0.5	-1.1	-1.0	-0.9
	Percentile rank	26.	27.5	12.4	15.2	14.8
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory Quality	Estimate	-0.9	-0.9	-0.9	-0.9	-0.8
	Percentile rank	21.3	19.0	19.7	16.8	23.1
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of Law	Estimate	-0.1	-1.1	-0.9	-0.9	-1.0
	Percentile rank	15.5	14.6	19.7	16.8	15.4
	Standard error	0.1	0.1	0.2	0.2	0.1
CONGO REPUBLIC						

**Continued**

Control of corruption	Estimate	-1.2	-1.2	-1.2	-1.2	-1.2
	Percentile rank	10.4	10.9	10.1	10.6	9.6
	Standard error	0.2	0.2	0.2	0.2	0.2
Government effectiveness	Estimate	-1.2	-1.2	-1.1	-1.0	-1.1
	Percentile rank	11.4	12.8	14.4	14.9	12.0
	Standard error	0.2	0.2	0.2	0.2	0.2
Political stability	Estimate	-0.5	-0.5	-0.4	-0.5	-0.6
	Percentile error	31.3	29.9	31.0	26.7	25.2
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	-1.4	-1.3	-1.2	-1.2	-1.2
	Percentile rank	8.1	8.1	9.6	10.1	10.2
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of Law	Estimate	-1.1	-1.1	-1.1	-1.1	-1.4
	Percentile rank	12.7	11.5	13.0	14.4	12.7
	Standard error	0.1	0.1	0.1	0.2	0.2
COTE D'IVOIRE						
Control of corruption	Estimate	-0.4	-0.4	-0.4	-0.4	-0.5
	Percentile rank	42.3	41.3	42.3	41.3	33.7
	Standard error	0.1	0.1	0.1	0.1	0.1
Government effectiveness	Estimate	-0.8	-0.7	-0.8	-0.7	-0.7
	Percentile rank	19.7	26.4	19.7	26.4	26.9
	Standard error	0.2	0.2	0.2	0.2	0.2
Political stability	Estimate	-1.3	-1.0	-1.0	-0.8	-0.9
	Percentile rank	11.8	17.1	13.3	20.0	16.2
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	-0.8	-0.7	-0.6	-0.5	-0.4
	Percentile rank	24.6	24.6	30.3	34.1	39.9
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of Law	Estimate	-1.1	-0.9	-0.6	-0.6	-0.7
	Percentile rank	14.6	19.7	32.7	30.8	28.4
	Standard error	0.1	0.1	0.1	0.1	0.1
GABON						
Control of corruption	Estimate	-0.7	-0.7	-0.7	-0.7	-0.7
	Percentile rank	28.4	29.4	28.4	26.4	24.5
	Standard error	0.2	0.2	0.2	0.2	0.2
Government effectiveness	Estimate	-0.9	-0.8	-0.6	-0.7	-0.8
	Percentile rank	19.4	22.3	26.9	23.6	20.7
	Standard error	0.2	0.2	0.2	0.2	0.2

## Continued

Political stability	Estimate	0.3	0.3	0.1	0.0	-0.1
	Percentile rank	56.9	58.8	51.9	47.6	43.8
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	-0.6	-0.6	-0.8	-0.8	-0.8
	Percentile rank	30.8	28.9	26.0	25.0	21.6
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of Law	Estimate	-0.5	-0.5	-0.5	-0.5	-0.6
	Percentile rank	40.8	36.2	35.1	33.2	31.3
	Standard error	0.1	0.1	0.1	0.1	0.2
GHANA						
Control of corruption	Estimate	-0.1	-0.1	-0.2	-0.2	-0.2
	Percentile rank	55.0	55.5	52.4	52.9	50.1
	Standard error	0.1	0.1	0.1	0.1	0.1
Government effectiveness	Estimate	0.0	-0.1	-0.3	-0.3	-0.2
	Percentile rank	53.1	50.2	43.8	45.2	46.2
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	0.1	0.1	-0.1	0.0	-0.2
	Percentile rank	50.7	47.9	41.4	44.3	40.0
	Standard estimate	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	0.1	0.1	0.0	0.0	-0.2
	Percentile rank	56.4	55.5	53.4	53.8	45.7
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of Law	Estimate	0.0	0.1	0.1	0.1	0.0
	Percentile rank	55.9	58.2	60.1	60.6	54.8
	Standard error	0.1	0.1	0.1	0.1	0.1
NIGERIA						
Control of corruption	Estimate	-1.2	-1.2	-1.3	-1.1	-1.0
	Percentile rank	10.9	9.5	8.2	12.5	13.5
	Standard error	0.1	0.1	0.1	0.1	0.1
Government effectiveness	Estimate	-1.0	-1.0	-1.2	-1.0	-1.1
	Percentile rank	16.6	16.6	12.0	16.3	12.5
	Standard error	0.2	0.2	0.2	0.2	0.2
Political stability	Estimate	-2.0	-2.1	-2.1	-1.9	-1.9
	Percentile rank	3.3	3.8	5.2	6.2	6.7
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	-0.7	-0.7	-0.8	-0.9	-0.9
	Percentile rank	26.1	27.0	23.6	21.6	13.8
	Standard error	0.2	0.2	0.2	0.2	0.2

**Continued**

Rule of Law	Estimate	-1.1	-1.1	-1.0	-1.0	-1.1
	Percentile rank	10.3	12.2	13.5	15.9	13.9
	Standard error	0.1	0.1	0.1	0.1	0.1
SENEGAL						
Control of corruption	Estimate	-0.3	-0.2	0.1	0.1	0.0
	Percentile rank	49.8	53.6	58.2	59.1	57.2
	Standard error	0.1	0.1	0.1	0.1	0.1
Government effectiveness	Estimate	-0.5	-0.4	-0.4	-0.5	-0.5
	Percentile rank	39.3	40.8	40.4	38.5	36.5
	Standard error	0.2	0.2	0.2	0.2	0.2
Political stability	Estimate	-0.1	-0.1	-0.2	-0.1	-0.3
	Percentile rank	40.8	43.6	37.1	41.9	36.7
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	-0.1	0.0	-0.2	-0.2	-0.1
	Percentile rank	50.7	52.6	46.2	49.5	49.0
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of law	Estimate	-0.3	-0.2	-0.1	-0.1	-0.2
	Percentile rank	46.5	47.4	53.8	51.9	47.1
	Standard error	0.1	0.1	0.1	0.1	0.1
TOGO						
Control of corruption	Estimate	-0.3	-0.2	0.1	0.1	0.0
	Percentile rank	49.8	53.6	58.2	59.1	57.2
	Standard error	0.1	0.1	0.1	0.1	0.1
Government effectiveness	Estimate	-0.5	-0.4	-0.4	-0.5	-0.5
	Percentile rank	39.3	40.8	40.4	38.5	36.5
	Standard error	0.2	0.2	0.2	0.2	0.2
Political stability	Estimate	-0.1	-0.1	-0.2	-0.1	-0.3
	Percentile rank	40.8	43.6	37.1	41.9	36.7
	Standard error	0.2	0.2	0.2	0.2	0.2
Regulatory quality	Estimate	-0.1	0.0	-0.2	-0.2	-0.1
	Percentile rank	50.7	52.6	46.2	49.5	49.0
	Standard error	0.2	0.2	0.2	0.2	0.2
Rule of law	Estimate	-0.3	-0.2	-0.1	-0.1	-0.2
	Percentile rank	46.5	47.5	53.8	51.9	47.1
	Standard error	0.1	0.1	0.1	0.1	0.1

Source: World Bank Development index.

**Table 13.** Evaluation of governance index.

Indicator	Country	Percentile rank (2012-2016)					mean	variance	Standard deviation
Control of corruption	Benin	20.9	24.6	29.8	33.2	36.5	29.0	39.9	6.3
	Cameroon	10.6	13.0	10.6	13.0	11.1	11.7	1.5	1.2
	Congo Rep.	10.4	10.9	10.1	10.6	9.6	10.3	0.2	0.5
	Cote d'Ivoire	42.3	41.3	42.3	41.3	33.7	40.2	13.4	3.7
	Gabon	28.4	29.4	28.4	26.4	24.5	27.4	3.9	2.0
	Ghana	55.0	55.5	52.4	52.9	50.1	53.2	4.7	2.2
	Nigeria	10.9	9.5	8.2	12.5	13.5	10.9	4.6	2.2
	Senegal	49.8	53.6	58.2	59.1	57.2	55.6	14.8	3.8
	Togo	49.8	53.6	58.2	59.1	57.2	55.6	14.8	3.8
Government effectiveness	Benin	36.5	37.0	36.1	29.8	33.2	34.5	9.1	3.0
	Cameroon	21.6	21.6	21.6	21.6	22.1	21.7	0.1	0.2
	Congo Rep.	11.4	12.8	14.4	14.9	12.0	13.1	2.3	1.5
	Cote d'Ivoire	19.7	26.4	19.7	26.4	26.9	23.8	14.2	3.8
	Gabon	19.4	22.3	26.9	23.6	20.7	22.6	8.4	2.9
	Ghana	53.1	50.2	43.8	45.2	46.2	47.7	14.8	3.8
	Nigeria	16.6	16.6	12.0	16.3	12.5	14.8	5.5	2.3
	Senegal	39.3	40.8	40.4	38.5	36.5	39.1	2.9	1.7
	Togo	39.3	40.8	40.4	38.5	36.5	39.1	2.9	1.7
Political stability	Benin	58.3	58.3	47.1	45.2	48.6	51.5	40.0	6.3
	Cameroon	26.	27.5	12.4	15.2	14.8	19.2	49.2	7.0
	Congo Rep.	31.3	29.9	31.0	26.7	25.2	28.8	7.4	2.7
	Cote d'Ivoire	19.7	26.4	19.7	26.4	26.9	23.8	14.2	3.8
	Gabon	56.9	58.8	51.9	47.6	43.8	51.8	39.2	6.3
	Ghana	56.4	55.5	53.4	53.8	45.7	53.0	18.0	4.2
	Nigeria	3.3	3.8	5.2	6.2	6.7	5.0	2.2	1.5
	Senegal	40.8	43.6	37.1	41.9	36.7	40.0	9.1	3.0
	Togo	40.8	43.6	37.1	41.9	36.7	40.0	9.1	3.0
Regulator quality	Benin	38.9	37.4	31.3	30.8	30.3	33.7	16.6	4.1
	Cameroon	21.3	19.0	19.7	16.8	23.1	20.0	5.7	2.4
	Congo Rep.	8.1	8.1	9.6	10.1	10.2	9.2	1.1	1.0
	Cote d'Ivoire	24.6	24.6	30.3	34.1	39.9	30.7	42.7	6.5
	Gabon	30.8	28.9	26.0	25.0	21.6	26.5	12.7	3.6
	Ghana	56.4	55.5	53.4	53.8	45.7	53.0	18.0	4.2
	Nigeria	26.1	27.0	23.6	21.6	13.8	22.4	27.7	5.3
	Senegal	50.7	52.6	46.2	49.5	49.0	49.6	5.5	2.4



## Continued

	Togo	50.7	52.6	46.2	49.5	49.0	49.6	5.5	2.4
Rule of law	Benin	33.3	34.3	36.1	33.7	29.3	33.3	6.2	2.5
	Cameroon	21.3	19.0	19.7	16.8	23.1	20.0	5.7	2.4
	Congo Rep.	12.7	11.5	13.0	14.4	12.7	12.9	1.1	1.0
	Cote d'Ivoire	14.6	19.7	32.7	30.8	28.4	25.2	60.1	7.8
	Gabon	40.8	36.2	35.1	33.2	31.3	35.3	12.9	3.6
	Ghana	55.9	58.2	60.1	60.6	54.8	57.9	6.5	2.5
	Nigeria	10.3	12.2	13.5	15.9	13.9	13.2	4.3	2.1
	Senegal	46.5	47.4	53.8	51.9	47.1	49.3	10.8	3.3
	Togo	46.5	47.5	53.8	51.9	47.1	49.4	10.7	3.3

Source: Compiled V. Balla N. *et al.*

**Table 14.** Governance index final score (0.1 - 0.9).

Country	Ps	Ge	Rq	RL	Cc	Total score
Benin	0.6	0.6	0.6	0.5	0.5	2.8
Cameroon	0.2	0.3	0.2	0.3	0.3	1.3
Congo	0.4	0.1	0.1	0.1	0.1	0.8
Cote d'Ivoire	0.3	0.5	0.5	0.4	0.6	2.3
Gabon	0.7	0.4	0.4	0.6	0.4	2.5
Ghana	0.8	0.8	0.8	0.8	0.7	3.9
Nigeria	0.1	0.2	0.3	0.2	0.2	1.2
Senegal	0.5	0.7	0.7	0.7	0.8	3.4
Togo	0.5	0.7	0.7	0.7	0.8	3.4

Source: Compiled V. Balla N. *et al.*

**Table 15.** Container throughput.

Port	2010	2011	2012	2013	2014	2015	2016
Dakar	349,231	369,137	383,903	428,171	384,376	486,092	496,800
Lomé	339,853	352,695	288,481	311,470	247,852	252,715	238,173
Coutonou	316,744	334,798	348,190	388,341	314,000	346,000	333,000
Libreville	356,285	442,802	505,000	550,000	619,692	571,000	550,000
Pointe-Noire	356,285	442,802	505,000	550,000	619,692	571,000	550,000
Douala	285,070	301,319	313,371	339,269	333,555	379,000	370,000
Kribi	...	...	...	...	...	...	...
Lagos (Apapa)	1,232,171	1,559,276	1,809,904	1,696,000	1,893,409	1,558,679	1,335,470
Tema	642,519	813,494	884,984	894,362	756,578	816,852	925,964
Abidjan	639,265	664,488	880,104	772,296	803,317	697,160	705,000

Source: World Bank Development index.

**Table 16.** Port demand forecast.

Port	2017	2018	2019	2020	2021	2022	2023
Dakar	516,828	547,416	579,815	614,132	650,480	688,978	729,756
Lomé	638,862	683,132	730,470	781,089	835,215	893,091	954,978
Coutonou	344,842	346,224	347,612	349,005	350,404	351,809	353,219
Libreville	675,300	725,715	7798,94	838,117	900,687	967,928	1,040,189
Pointe-Noire	932,091	1,061,598	1,209,098	1,377,093	1,568,430	1,786,351	2,034,551
Douala	442,089	472,109	504,169	538,405	574,966	614,010	655,705
Kribi	...	...	...	...	...	...	...
Lagos (Apapa)	3,551,461	4,184,801	4,931,085	5,810,456	6,846,648	8,067,625	9,506,342
Tema	1,337,046	1,483,884	1,646,848	1,827,708	2,028,432	2,251,199	2,498,431
Abidjan	677,941	691,982	706,314	720,943	735,875	751,116	766,673

Source: Compiled V. Balla N. *et al.*

**Table 17.** GDP of the countries (2016).

Country	GDP (millions of us dollars)	World ranking
Nigeria	404,653	27
Ghana	42,739	85
Cote d'ivoire	36,373	90
Cameroon	32,217	93
Senegal	14,684	115
Gabon	14,214	117
Benin	8,583	137
Congo, Rep	7,834	141
Togo	4,400	155

Source: World Bank Development index.

### (E) Time to import (days)

One of the most important criteria's that are considered by shippers in port selection is the number of days required for importation. This is also an important factor to consider when evaluating a hub port. The importation time for the various countries is indicated in **Table 18** and **Figure 1**.

### (F) Importation Cost

Another factor to take into consideration is the costs involve importing a container at the various country' sports. The lower the cost of importation, the more likely it is for that port to attract a high traffic of goods. **Table 19** and **Figure 2** present the different importation cost.

The final scores from the evaluation of the different indices taken into consideration for all the ports are present in the **Table 20**.

The results presented above in **Table 20** (*Final evaluations scores for port hub status*) show that among the west and Central African ports that were

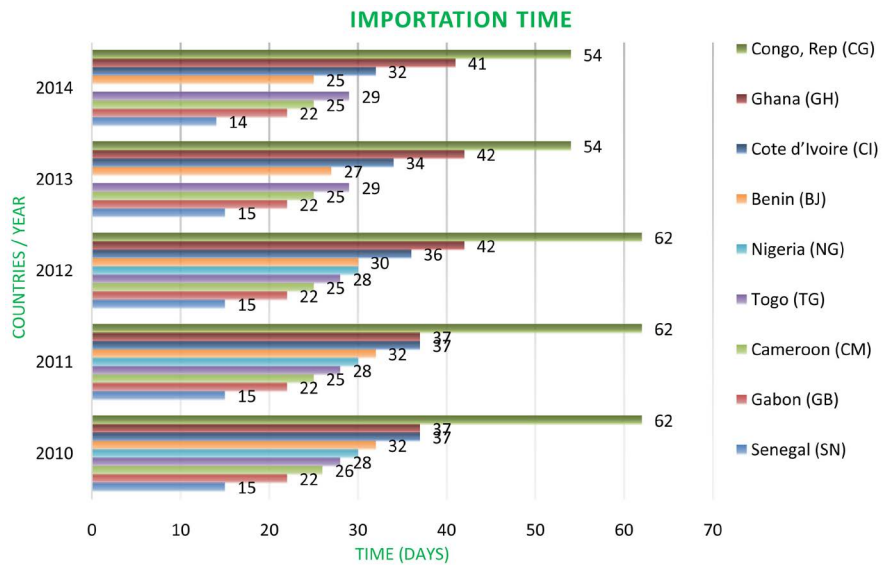


Figure 1. Importation time (days). Source: Compiled V. Balla N. et al.

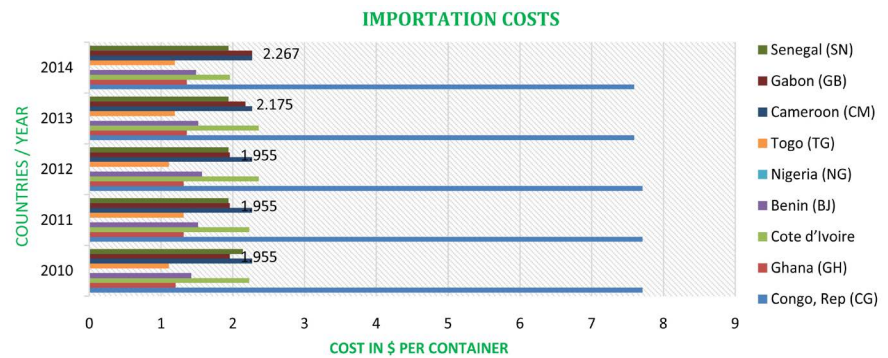


Figure 2. Importation cost. Source: Compiled V. Balla N. et al.

Table 18. Time to import (days) [13].

Country	2010	2011	2012	2013	2014
Senegal (SN)	15	15	15	15	14
Gabon (GB)	22	22	22	22	22
Cameroon (CM)	26	25	25	25	25
Togo (TG)	28	28	28	29	29
Nigeria (NG)	30	30	30	33.9	33.9
Benin (BJ)	32	32	30	27	25
Cote d'Ivoire (CI)	37	37	36	34	32
Ghana (GH)	37	37	42	42	41
Congo, Rep (CG)	62	62	62	54	54

Source: World Bank Development data.

evaluated, the port with the highest score of 8.3, is Tema port. This means that Tema port is the most suitable port to serve as a hub port along the Gulf of Guinea.

**Table 19.** Importation costs (\$ per container).

Country	2010	2011	2012	2013	2014
Congo, Rep (CG)	7709	7709	7,709	7590	7590
Ghana (GH)	1203	1315	1315	1360	1360
Cote d'Ivoire	2227	2227	2360	2360	1960
Benin (BJ)	1420	1516	1569	1520	1487
Nigeria (NG)	1108.8	1108.8	1108.8	1959.5	1959.9
Togo (TG)	1109	1315	1109	1190	1190
Cameroon (CM)	2267	2267	2267	2267	2267
Gabon (GB)	1955	1955	1955	2175	2267
Senegal (SN)	2140	1940	1940	1940	1940

Source: Compiled V. Balla N. *et al.*

**Table 20.** Final evaluations scores for port hub status.

Index	Tema	Abidjan	Dakar	Lomé	Cotonou	Apapa	Douala	Kribi	Libreville	Pointe-noire
Port classification	0.5	0.4	0.2	0.4	0.4	0.4	0.3	0.5	0.3	0.5
Port capacity	1.1	0.8	0.9	0.3	0.4	0.2	0.6	0.1	0.7	1.4
Governance	3.8	2.3	3.4	3.4	2.9	1.2	1.8	1.8	2.5	0.8
Demand forecast	0.8	0.3	0.4	0.5	0.1	0.9	0.2	...	0.6	0.7
GPD	0.9	0.8	0.5	0.1	0.3	1	0.6	0.6	0.4	0.2
Import time	0.2	0.3	1	0.4	0.5	0.1	0.5	0.5	0.9	0.1
Import cost	0.9	0.5	0.7	1	0.8	0.6	0.2	0.2	0.2	0.1
Total score	8.3	5.4	7.1	6.1	5.4	4.4	4.5	3.7	5.6	3.8

## 5. Conclusion and Further Research

The research was conducted with the aim of determining which port along the Gulf of Guinea can serve as a hub port for the West and Central African Region. Ten ports were considered for the evaluation among which included Dakar, Abidjan, Tema, Lomé, Cotonou, Apapa, Doula, Kribi, Libreville and Pointe-Noire ports respectively. The method of evaluation was port indexing which takes into account port classification, port capacity, governance, demand forecast, GDP, import time and import cost. The final results showed that the port of Tema is the most suitable port to serve as a hub port. However, further research on more than one Hub status and their spokes, along Gulf of Guinea should be developed for both imports and exports.

## Conflicts of Interest

The authors declare no conflicts of interest regarding the publication of this paper.

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